

Annex A: New Zealand Government Business Impact Levels (BILs) of Protective Security Risks

1 Low	2 Medium	3 High	4 Very High	5 Extreme	6 Catastrophic
<p>Could be expected to impact government agency operations, commercial entities or members of the public by:</p>	<p>Could be expected to impede government agency operations, commercial entities or members of the public by:</p>	<p>Could be expected to affect national security, government agency operations, commercial entities or members of the public by:</p>	<p>Could be expected to harm national security, government agency operations, commercial entities or members of the public by:</p>	<p>Could be expected to have a major impact on national security, government agency operations, commercial entities or members of the public by:</p>	<p>Could be expected to have a severe impact on national security, government agency operations, commercial entities or members of the public by:</p>
<ul style="list-style-type: none"> • causing degradation in organisational capability to an extent and duration that, while the agency can perform its primary functions, the effectiveness of the functions is noticeably, though temporarily, reduced • potentially adversely affecting a person's privacy • resulting in minor damage to agency assets • resulting in minor financial loss to the agency that can be accommodated within existing appropriations • or through an accumulation of incursions of a similar kind that if left untreated would cause the level of security protections to need to increase. 	<ul style="list-style-type: none"> • resulting in damage to agency assets • resulting in moderate (up to \$1 million) financial loss to the agency • resulting in minor, localised, adverse media coverage • resulting in an internal investigation or inquiry • causing low-level ministerial concerns • impeding the investigation of, or facilitating the commission of, minor crime • resulting in some credibility issues with internal and inter-agency stakeholders • resulting in minor harm to staff and/or members of the public • undermining the financial viability of a New Zealand-based or New Zealand-owned organisation. 	<ul style="list-style-type: none"> • causing a moderate degradation in, or loss of, organisational capability to an extent that the agency cannot perform one or more of its primary functions for an extended period • resulting in major damage to agency assets • resulting in major financial loss (up to \$25 million) • disadvantaging a number of New Zealand companies • impairing the ability to investigate crime • resulting in direct and public criticism from one or more ministers • resulting in adverse national media coverage • significantly impacting on government stakeholder relationships • potentially harming some lives, though lives are unlikely to be lost • resulting in submissions to an Ombudsman and/or the Privacy Commissioner, with adverse findings reported. 	<ul style="list-style-type: none"> • causing a severe degradation in, or loss of, organisational capability to an extent that multiple agencies cannot perform some primary functions on an ongoing basis • resulting in significant disruption to national infrastructure • significantly affecting the international reputation of New Zealand • materially damaging diplomatic relations, for example, causing formal protest or other sanctions • hindering New Zealand in international negotiations, for example, advanced compromise of New Zealand negotiation strategy or acceptable outcomes in the context of a bilateral trade dispute • resulting in major damage to national security assets • causing damage to New Zealand or allied intelligence capability • sustained adverse national and international media coverage • requiring a formal external inquiry • creating an irreconcilable negative effect on ministerial relations • resulting in moderate social or environmental consequences. 	<ul style="list-style-type: none"> • causing a loss of organisational capability to an extent and duration that the agency cannot perform any of its functions • resulting in serious harm to staff or the public, including loss of life • directly threatening the internal political stability of New Zealand or friendly countries • causing international tension or seriously damaging relations with friendly governments • severely disadvantaging New Zealand in international negotiations, for example, advanced compromise of New Zealand negotiation strategy or acceptable outcomes, in the context of a major World Trade Organisation negotiating round • causing serious damage to the operational effectiveness or security of New Zealand or allied forces • causing severe damage to New Zealand or allied intelligence capability • causing major, long term impairment to the ability to investigate serious organised crime • causing major, long term damage to global trade or commerce • resulting in major environmental or social costs. 	<ul style="list-style-type: none"> • leading directly to widespread loss of life • causing severe long term damage to significant national infrastructure • leading to a long term and severe effect on the national economy • causing severe damage to the continuing effectiveness of extremely valuable security intelligence operations • having extreme and irreversible social or environmental costs • compromising the national interests to a severe extent.